

**SEPTEMBER 25, 2018
MONTHLY MEETING OF
THE BOARD OF TRUSTEES**

On **September 25, 2018**, the Washtenaw Community College Board of Trustees will hold their Monthly Meeting at **6:00 p.m.** in room 150 of the Morris Lawrence Building, 4800 East Huron River Drive, Ann Arbor, MI 48105.

Persons with disabilities that wish to attend this meeting and require special accommodations should contact the Office of the President, (734) 973-3491, prior to the date of the meeting to make arrangements for these services.

**WASHTENAW COMMUNITY COLLEGE
MONTHLY MEETING OF THE BOARD OF TRUSTEES
6:00 P.M. – SEPTEMBER 25, 2018
Room 150, Morris Lawrence Building
4800 E. Huron River Drive, Ann Arbor, Michigan 48105**

- I. CALL TO ORDER; APPROVAL OF AGENDA**

- II. APPROVAL OF MINUTES (Action).....Tab A**
 - July 17th Monthly Meeting

- III. CITIZEN PARTICIPATION**
 - A. Verbal Communications
 - 1. WCC Education Association
 - 2. Public
 - B. Written Communications

- IV. SPECIAL REPORTS**
 - A. Introduction of New Faculty
 - B. STEM Scholars
 - C. Voter Democracy Project
 - D. WTMC Update
 - E. Union Training Partnership Update
 - F. Presentation on the Local Strategic Value Document (*Section 230 of Public Act 265 for 2018*)

- V. REPORTS**
 - A. Monthly Reports
 - 1. Personnel Recommendations (Action).....Tab B
 - 2. Financial Reports (Year End – June 2018) (Action).....Tab C
 - 3. Facilities Development ReportTab D

- VI. REMARKS**
 - A. Remarks of Members of Board of Trustees
 - B. President’s Remarks

- VII. NEW BUSINESS**
 - A. Discussion
 - 1. Review of FY 18 Audit.....Tab E
 - 2. 2020 – 2024 WCC Capital Outlay Plan.....Tab F
 - 3. Contract Award for MLB Boiler Replacement.....Tab G
 - 4. Contract Award for MLB Air Handling Unit Replacement.....Tab H

 - A. Action
 - 1. Resolution Regarding Section 230 of Public Act 265 for 2018 (Action).....Tab I
 - 2. Revision to the 2018 Schedule of Monthly Board Meetings (Action).....Tab J
 - 3. Appointment to the Washtenaw Technical Middle College Board of Directors (Action).....Tab K

- VIII. ADJOURNMENT OF MONTHLY MEETING (Action)**

Board of Trustees
Washtenaw Community College

TAB A

ACTION

4800 E. Huron River Drive
Ann Arbor, Michigan 48105-4800

Subject
Approval of Minutes

Date
September 25, 2018

RECOMMENDATION

That the Board of Trustees approve the minutes July 17th Monthly Meeting as submitted.

Prepared by: Vanessa Brooks
Title: Executive Administrator to the President
and Secretary to Board of Trustees

Recommended by: *Rose B. Bellanca Ed.D.*
Rose B. Bellanca, President

MINUTES
WASHTENAW COMMUNITY COLLEGE
MONTHLY MEETING OF THE BOARD OF TRUSTEES
TUESDAY, JULY 17, 2018

CALL TO ORDER

The Monthly Meeting of the WCC Board of Trustees was called to order by Chair Diana McKnight-Morton on July 17, 2018, at 6:01 p.m., in the Seminar Room at The Health & Fitness Center at Washtenaw Community College, 4833 East Huron River Drive, Ann Arbor, MI 48105.

Present: Chair Diana McKnight-Morton, Vice Chair Christina Fleming, Treasurer Bill Milliken, Secretary Angela Davis, Trustee David DeVarti, Trustee Ruth Hatcher and Trustee Richard Landau (*arrived at 6:06 p.m.*).

Approval of the Agenda (Action)

It was moved by Trustee Hatcher and seconded by Vice Chair Fleming that the Board approve the July 17th monthly meeting agenda. The motion was adopted.

Approval of Minutes (Action)

It was moved by Trustee DeVarti and seconded by Trustee Hatcher that the Board approve the amended minutes of the June 26th monthly meeting. The motion was adopted.

CITIZEN PARTICIPATION

WCC Education Association

Ms. Julie Kissel, WCCEA 2nd Vice President and English and Writing faculty had no comments.

Public Comments

There were no public comments.

Written Communications

There were no communications received.

SPECIAL REPORTS

Harriet Street Update

Ms. Madelyn Bernard-Diab, Employment Services Manager at the Harriet Street Center highlighted the services and programs that the center offered to over 1,600 county residents. She also mentioned that the Center has seen over 15,000 job seekers in 2017.

Parkridge Update

Mr. Anthony Williamson, Manager of Community Development reminded the Board that the Mission of Parkridge Community Center is to enhance the quality of life for Ypsilanti's residents by supporting children, youth and families through a wide range of

Call to Order

Approval of Agenda (Action)

Approval of Minutes (Action)

CITIZEN PARTICIPATION

WCC Education Association

Public Comments

Written Communications

SPECIAL REPORTS

Harriet Street Update

Parkridge Update

programs and services. He noted that almost 100 youth attend summer camp each year. Lastly, he mentioned the changes that will take place in 2018-19 academic year.

MONTHLY REPORTS

Personnel Recommendations (Action)

It was moved by Trustee Hatcher seconded by Treasurer Milliken that the Board approve the personnel recommendations as listed. The motion was adopted.

Facilities Development Report

Mr. Mark Allen, Vice President of Facilities Development and Operations communicated to the Board that the bus loop project was moving faster than expected. Lastly, he mentioned all other projects were on track.

Remarks of Members of the Board of Trustees

Treasurer Milliken spoke about the 25th Anniversary Reception of New Center, in which Vice President Blakey is the chair.

Trustee Hatcher mentioned she would like to hear a presentation on Grants at the October meeting and was looking forward to the credit and non-credit enrollment report.

Chair McKnight-Morton spoke about the recent SEMCOG Future Skills Taskforce and Education Bloc meetings that she attended. Lastly, she congratulated Secretary Davis for her appointment to the SEMCOG Transportation Council.

President's Remarks

President Bellanca reminded the Board about the Iron Workers being on campus, and that they bring a \$500 million dollar economic impact to the county. She also thanked Cristy Lindemann, Conference Services, Facilities, Staff and Faculty for their work with the Iron Workers. Lastly, she reminded the Board about the upcoming Washtenaw Economic Club Lunch and Free College Day events.

NEW BUSINESS

Cybersecurity Mobile Hacking Workbench (Action)

It was moved by Trustee DeVarti and seconded by Trustee Landau that the Board approve the contracts as submitted for the purchase of capital equipment related to the CCAT Grant not to exceed 100,000.00.

A roll call vote was taken: Chair McKnight-Morton; yes, Vice Chair Fleming; yes, Treasurer Milliken; yes, Secretary Davis; yes, Trustee DeVarti; yes, Trustee Hatcher; yes and Trustee Landau; yes. The motion was adopted.

Parkridge Update (cont)

MONTHLY REPORTS

Personnel Recommendations (Action)

Facilities Development Report

Remarks of Members of the Board of Trustees

President's Remarks

NEW BUSINESS

Cybersecurity Mobile Hacking Workbench (Action)

Motion to Adjourn Monthly Meeting (Action)

It was moved by Trustee DeVarti and seconded by Secretary Davis that the Board move to adjourn the monthly meeting. The motion was adopted. The monthly meeting was adjourned at 7:26 p.m.

Respectfully submitted,

Angela Davis
Secretary

Diana McKnight-Morton
Chair

**Motion to
Adjourn Monthly
Meeting (Action)**

Board of Trustees
Washtenaw Community College

TAB B

ACTION

4800 E. Huron River Drive
Ann Arbor, Michigan 48105-4800

Subject

Date

Personnel Recommendations

September 25, 2018

RECOMMENDATION

That the Board of Trustees approve the personnel recommendations as listed.

Prepared by: Samuel Veltri

Recommended by: Rose B. Bellanca Ed. D.

Title: Vice President

Rose B. Bellanca, President

Human Resource & Labor Relations

PERSONNEL RECOMMENDATIONS
September 2018

Economic & Community Development

Part Time New Hire

Independent

Sharon Brevoort, Trainer, \$35 hourly

Support Staff

Steven George, Proctor, \$14.62 hourly

Facilities Development & Operations

Full-Time New Hires

Independent

Maureen Sastre, Space Planning Manager, \$59,213 annually

Replacement

Finance/Information Technology

Full-Time New Hires

Independent

Jeffery Fitch, Lead Academic Systems Administrator, \$32.75 hourly

Replacement

Part Time New Hire

Support Staff

Amanda Zidar, Help Desk Technician, \$19.98 hourly

Instruction

Full-Time New Hires

Independent

Dominique Green, College Relations Specialist, \$19.40 hourly

Replacement

Apryl Scheffler, Retention and Completion Specialist, \$47,000 annually
(Funded)

New (Grant

Joanne Yastik, Director of Nursing, \$89,000 annually

New

Office Professional/Technical

Emily Johnson, Allied Health Secretary, \$16.14 hourly

New

Daniel Stoller, Support Services Secretary, \$15.51 hourly

New

Professional Faculty

Beth Marshall, Public Service Careers, \$76,135 annually

Replacement

Hira Kandasamy, Industrial Technology, \$58,583 annually

New

Cyndi Millns, Business, \$76,135 annually

New

Alisha Noel, Health Sciences, \$76,135 annually

New

Daniel Majaess, Physical Science, \$76,135 annually

New

Anthony Terry, Business, \$76,135 annually
Smita Malpani, Physical Science, \$67,232 annually

New
New

Part-Time New Hires

Faculty - Classified & Professional Services Personnel

Joshua Kahn, Welding Technician, \$19.78 hourly
Kyle McGregor, Welding Technician, \$19.78 hourly
Clare Stando, Laboratory Assistant, \$19.78 hourly

Professional Faculty

Ralph Murphy, Advanced Technology, \$880 per course contact hour
Rockey Roberts, Advanced Technology, \$880 per course contact hour

Leah Mills, Behavioral Science, \$880 per course contact hour
Jason Young, Behavioral Science, \$880 per course contact hour

Amanda Binder, Business, \$880 per course contact hour
Thomas Schuster, Business, \$880 per course contact hour
Kevin Thompson, Business, \$880 per course contact hour
Elizabeth Sikkenga, Business, \$880 per course contact hour

Hadeel Mohammed, Computer Instruction, \$880 per course contact hour

Raunaq Savur, Culinary Arts/Hospitality Management, \$880 per course contact hour
Patricia Dinco, Culinary Arts/Hospitality Management, \$880 per course contact hour
Joseph McCullough, Culinary Arts/Hospitality Management, \$880 per course contact hour
Tanya Olenik, Culinary Arts/Hospitality Management, \$880 per course contact hour
Amy Small, Culinary Arts/Hospitality Management, \$880 per course contact hour
Maurizio Bussolino, Culinary Arts/Hospitality Management, \$880 per course contact hour

Tiffany Lapeer, English, \$880 per course contact hour
Ken Wachsberger, English, \$880 per course contact hour
Rachel Dortin, English, \$880 per course contact hour
Katherine Klinger, English, \$880 per course contact hour
Abigail Dykstra, English, \$880 per course contact hour
John Poswalk, English, \$880 per course contact hour
Clarissa Codrington, English, \$880 per course contact hour
Jesse Eagle, English, \$880 per course contact hour
Eric Smith, English, \$880 per course contact hour

Erin Matusiewicz, Foreign Language, \$880 per course contact hour
Margaret Cole, Foreign Language, \$880 per course contact hour
Jennie Cain, Foreign Language, \$880 per course contact hour

Ashley, Kingsbury, Health Sciences, \$880 per course contact hour
Joseph Colon, Health Sciences, \$880 per course contact hour
Stephen Dion, Health Sciences, \$880 per course contact hour
Carol Reed, Health Sciences, \$880 per course contact hour
Deborah Kaser, Health Sciences, \$880 per course contact hour
Amanda Cadreau, Health Sciences, \$880 per course contact hour
Stacy Sears, Health Sciences, \$880 per course contact hour
Heather Craig, Health Sciences, \$880 per course contact hour

Jacqueline White, Life Science, \$880 per course contact hour
Robin Hibbett, Life Science, \$880 per course contact hour
Basma Elshamy, Life Science, \$880 per course contact hour
Joseph Penzien, Life Science, \$880 per course contact hour
Douglas Roossien, Life Science, \$880 per course contact hour

Judith Wan, Physical Science, \$880 per course contact hour
Emily Duff, Physical Science, \$880 per course contact hour
Sara Nedrich, Physical Science, \$880 per course contact hour
Anna Mitterling, Physical Science, \$880 per course contact hour

Heidi Harris, Public Service Careers, \$880 per course contact hour
Ronald Smith, Public Service Careers, \$880 per course contact hour

Ronald Smith, Public Service Training, \$880 per course contact hour
Brent Rose, Public Service Training, \$880 per course contact hour

Independent Staff

Stephanie Muringer, Student Success Specialist, \$21.89 hourly
Earle Jackson, Student Success Specialist, \$21.89 hourly

Support Staff

Amanda Thompson, Health Sciences Support Staff, \$12.72 hourly
Joshua Kauffmann, Health Sciences Support Staff, \$12.72 hourly
Aaron Miller, Welding Support Staff, \$12.72 hourly
Edward Ulisse, Health Sciences Support Staff, \$12.72 hourly
Madison Wutke, Health Sciences Support Staff, \$12.72 hourly
Laura Dobrowski, Health Sciences, Support Staff, \$12.72 hourly
George Thacker, Health Sciences, Support Staff, \$12.72 hourly
Charles Woods, Advanced Technology, Support Staff, \$12.72 hourly
Andrew Randall, Automotive Service, Support Staff, \$12.72 hourly

Full Time Ending Employment

Sally Adler, Professional Faculty Public Services Careers, retirement with twenty-five (25) years of service
Lisa Rombes, Professional Faculty Mathematics, retirement with sixteen (16) years of service
Kathleen Weber, Professional Faculty Dental, retirement with thirty-two (32) years of service
Michele O'Neil, Curriculum Analyst, resignation with ten (10) years of service
Dawn Singh, Online Web & Inclusion Architect, resignation with twelve (12) years of service

Public Relations/Marketing

Full-Time New Hires

Independent

Jessica Ristic, Graphic Design Specialist, \$49,500 annually

Mckenzie Imhoff, Digital Marketing Specialist, \$51,600 annually

New

Replacement

Student & Academic Services

Part-Time New Hires

Independent

Abdullah Irhan, Security Officer, \$14.72 hourly

Ellison Matthews, Security Officer, \$14.72 hourly

Evan Nelson, Security Officer, \$14.72 hourly

Diana Piper, Financial Aid Clerk, \$14.62 hourly

Mackenzie Hagood, Women's Competitive Dance Coach, \$3,700 Stipend

Raymond Hall, Security Officer, \$14.72 hourly

Support Staff

Deniz Aydin, Financial Aid Clerk, \$14.62 hourly

Chrystal Hernandez, Financial Aid Clerk, \$14.62 hourly

Kristina Lewis, Information Station Worker, \$12.72 hourly

Faculty

Lauren Keough, Adult Transitions, \$880 per course contact hour

Terri Lamb, Adult Transitions, \$880 per course contact hour

Full Time Ending Employment

Rose Johnson, Childcare Professional, retirement, with twenty (20) years of service

Barton Dixon, Security Patrol Officer, retirement with twenty-seven (27) years of service

Marie Lance, Admissions Specialist, resignation, with less than one (1) year of service

Alexandria Judkins, Coordinator of Student Organizations, resignation with six (6) years of service.

Channon Fair, Campus Safety Tech/Admin Support, resignation with four (4) years of service.

Bernadette McClair, Student Records Tech-Transcript Evaluation Specialist, resignation with six (6) years of service

Foundation

No Report

Human Resources

No Report

President

No Report

Board of Trustees
Washtenaw Community College

TAB C

ACTION

4800 E. Huron River Drive
Ann Arbor, Michigan 48105-4800

Subject

Date

Financial Reports (Year End – June 2018)

September 25, 2018

RECOMMENDATION

That the Board of Trustees receive the Financial Reports for June 2018 as follows: General Fund, Deferred Maintenance Fund, Capital Fund, and Combined Schedule of Investments-All Funds.

Prepared by: William Johnson

Recommended by: Rose B. Bellanca Ed.D.

Title: CFO and Vice President of Finance

Rose B. Bellanca, President

Financial Narrative

Fiscal Year 2018

The financial narrative discusses the financial operating performance of Washtenaw Community College for the fiscal year ended June 30, 2018.

For the fiscal year ended June 30, 2018, General Fund revenues exceeded expenditures and transfers by \$1.8 million, which is \$1.1 million more than the budgeted surplus of \$0.7 million.

Revenue

Total General Fund Revenues for the fiscal year were \$107.2 million, which is \$1.3 million, or 1.2 percent, better than the budgeted revenue of \$105.9 million.

Revenue from Local Government Taxes was \$51.9 million, which was \$0.5 million, or 0.9 percent, better than budget. The budget included an estimate for refunds of prior year taxes and reductions to current year taxable values, both of which reduce the total tax revenue for the year. For fiscal year 2018, both of these budgeted reductions to revenue were below expected levels, resulting in the positive revenue variance.

Tuition revenue exceeded budgeted levels by approximately \$130,000, or 0.4 percent. Spring 2018 enrollment exceeded budgeted levels, offsetting a slight shortfall from the Winter semester.

Continued strength in our agreements with skilled trade organizations, particularly the Sprinkler Fitter Apprentice program, and a new agreement with the Operative Plasterers' & Cement Masons' International Association (OPCMIA), resulted in a positive variance of \$106,000 in Trade Partnerships revenue. Positive variances in a number of Other Revenue sources, such as rental of college facilities, and open enrollment courses for both community enrichment and workforce development, combined for an additional \$276,000 of revenue above budget targets.

Expenditures

Total Expenditures for the fiscal year were \$98.8 million; approximately \$0.2 million, or 0.2 percent less than what was budgeted for the year. A negative variance of \$1.0 million in personnel costs offset a positive variance of \$1.2 million in non-personnel spending.

The personnel variance is attributable to a number of factors. The Revised Budget assumed vacant positions to continue at an average of 34 per month. However, actual vacancies dropped to an average of 25 per month for the last half of FY 2018. Additionally, part-time faculty costs were higher than budget as a result of strong enrollment, particularly in the summer.

The non-personnel variance items total approximately \$1.2 million. Some notable positive variances came in the areas of Public Relations and Marketing, Postage, Campus Security, Utilities, Information Technology, and Bad Debt expense. Smaller variances in all areas of the college community contributed to the savings that were realized during the year.

Transfers

The college transferred in excess of \$6 million to the Capital Fund in support of our ongoing investment in campus facilities. An additional \$2 million of debt payments were funded through operations, with the Health and Fitness Center providing funding in excess of its full share of related debt obligations.

Non-operating activity

Non-operating activity reflects the net reduction in market value of the college's investment portfolio over the course of the year. At the beginning of the fiscal year, the investment portfolio had a market value approximately \$65,000 less than the purchase cost. As of the end of the fiscal year, the college investments had a market value of approximately \$485,000 less than the purchase cost of the roughly

\$28.5 million of investments. The college typically holds its investments until maturity, which effectively eliminates any cash impact from these market value fluctuations.

CAPITAL FUND

During Fiscal 2018, the College completed three large projects with money that had been designated in prior years into the Capital Fund: the Campus Data Storage project; the final phase of the Campus Security System Upgrades project; and the CC-STEP project, which was financed in part by the State of Michigan.

DEFERRED MAINTENANCE FUND

Through June 30, 2018, the College has funded \$15.3 million to the Deferred Maintenance Fund since its inception in 2012, including \$4.5 million in Fiscal 2018 alone. Of this amount, \$9.2 million has been spent on completed projects and \$3.8 million has been committed towards projects in progress and/or scheduled for completion within the next twelve months. The college has identified a list of additional projects which will be funded by the FY2019 budgeted transfer from the General Fund of \$2.0 million.

LONG TERM INVESTMENTS

During FY2018, the College's long-term investment income increased by approximately \$75,000 and its average yield increased from 1.96% to 2.21%. The College's strategic decision to reduce the average age to maturity of its portfolio has begun to pay dividends. Over the last four fiscal years, the College's portfolio average age to maturity has decreased from 9.8 years to 3.9 years. This has allowed WCC to take advantage of a rising interest rate environment and a flattening of the treasury yield curve. As long-term bond holdings matured throughout FY18, the College continues to search for shorter-term investments as we expect interest rates to continue to rise. Overall, the college continues to be well-positioned to take advantage of rate increases over the next several fiscal years while the portfolio remains in accordance with Board policy.

Washtenaw Community College
Revenues and Expenditures - General Fund
For the year ended June 30, 2018

	Budget	Actual	Variance
REVENUES			
Tuition Fall	12,100,000	12,093,349	(6,651)
Tuition Winter	11,300,000	11,243,783	(56,217)
Tuition Spring	4,752,069	4,873,277	121,208
Student Fees	4,260,000	4,329,424	69,424
Total Tuition and Fees	32,412,069	32,539,833	127,764
Local Property Taxes	51,400,000	51,863,652	463,652
State Appropriations	14,558,874	14,825,342	266,468
Trade Partnerships	3,711,702	3,817,680	105,978
Investment Income	786,500	845,009	58,509
Other	1,764,825	1,932,391	167,566
Auxiliary Activities	1,226,650	1,335,636	108,986
Total Revenue	105,860,620	107,159,543	1,298,923
EXPENDITURES			
Humanities & Social Sciences	11,763,803	11,625,035	138,768
Math, Science & Engineering Technologies	8,876,520	8,910,207	(33,687)
Health Sciences	5,315,587	5,674,850	(359,263)
Business & Computer Technologies	7,047,496	7,037,420	10,076
Advanced Technologies & Public Service Careers	7,151,541	6,701,022	450,519
Continuing Education	627,401	527,829	99,572
Distance Learning	1,835,766	1,741,018	94,748
Instructional Support	13,454,396	12,194,269	1,260,127
Total Instruction	56,072,510	54,411,650	1,660,860
Student Services	8,910,584	7,949,156	961,428
Scholarships	1,558,402	1,362,136	196,266
Executive Management	2,125,673	1,926,129	199,544
General Admin - Institutional Services	8,771,886	7,969,199	802,687
MIS/Computer Services	7,848,043	7,389,005	459,038
Public Relations Development	3,525,438	2,788,763	736,675
Community Services	2,047,918	1,936,016	111,902
Physical Plant Operations	10,442,384	9,560,729	881,655
Utilities	2,103,493	1,991,432	112,061
Equipment	1,561,015	1,469,987	91,028
Total Non-Instruction	48,894,836	44,342,551	4,552,285
Assumed Budget Savings	(5,986,743)	-	(5,986,743)
Total Expenditures	98,980,603	98,754,201	226,402
OPERATING TRANSFERS			
Repair & Maintenance	1,500,000	1,500,000	-
Debt Retirement	1,927,475	1,927,475	-
Health & Fitness Center	(2,025,000)	(2,025,000)	-
Deferred Maintenance	4,500,000	4,500,000	-
Furniture	250,000	250,000	-
Total Operating Transfers	6,152,475	6,152,475	-
Total Expenditures and Operating Transfers	105,133,078	104,906,676	226,402
Operating Revenue Over Expenditures & Transfers	727,542	2,252,867	1,525,325
OTHER NON-OPERATING ACTIVITY			
Unrealized Loss on Investment	-	(418,642)	(418,642)
Total Revenue over Expenditures & Transfers	727,542	1,834,225	1,106,683

**Capital Fund
Project Summary
June 30, 2018**

Project Category	Budget	Actuals	Commitment	Balance
Revenues				
State Appropriation CC - STEP Equipment	4,516,749	4,516,749	-	0
General Fund	6,055,178	6,055,178	-	0
Misc. Revenue		10,767		10,767
Total Revenues	\$ 10,571,927	10,582,694	-	10,767
Construction/Repair Projects				
Storage Receiving Building				
Renovations:				
SRB Addition	1,830,000	1,828,220	-	1,780
Total Storage Receiving Building	\$ 1,830,000	\$ 1,828,220	\$ -	1,780
Campus Wide				
System Improvements:				
Classroom & Lab access Control	570,802	561,068	2,875	6,859
CC - STEP Equipment	7,627,434	7,504,061	-	123,373
Campus Security System Upgrades	318,691	315,938	1,502	1,251
Campus Data Storage Upgrades	225,000	224,080	-	920
Total Campus Wide	\$ 8,741,927	\$ 8,605,147	\$ 4,377	132,404
Grand Total Construction/Repair Projects	\$ 10,571,927	\$ 10,433,367	\$ 4,377	134,183
Revenue Over (Under) Expenditures		\$ 149,327		

**Washtenaw Community College
Deferred Maintenance Fund
June 30, 2018**

Five Year Priority List at inception of fund - September 2012	12,570,900
New projects identified - 2015	5,420,000
Additional Projects undertaken (not on above lists)	4,167,400
Adjustments to budgets of started or completed projects	3,621,407
Projects funded through other budgeted sources	(821,900)
Deferred Maintenance requirement 2012-2022	24,957,807

Since inception of fund:

General Fund Transfers	15,300,000
Completed projects	(9,178,599)
Projects in process	(6,077,827)
Uncommitted Fund Balance	43,574

Completed Projects:

	<u>Final Cost</u>
Projects completed in prior years	6,465,248
Current year completed projects:	
Parking Lots Replacement	1,853,712
BEB Boiler&VAV Box Replacement	500,000
Concrete Sidewalk Replacement FY17	72,617
THFC 2nd Floor Carpet Replacement	68,494
CLASB 2nd Fl window and sill	113,472
OEB Sanitary Pipe Replacement	50,000
Total of FY18 completed projects < \$50,000 each	55,056
Total Completed	9,178,599

Projects in Process or scheduled to begin:

	<u>Allocated Budget</u>
GMB Carpet/Flooring Replacement	170,000
EC Heating Pumps Replacement	432,827
EC Tunnels reinsulate primary heating water & chilled water piping	80,000
EC - Upgrade 13,200 v main campus fed with a power line conditioning syst	60,000
CLASB Humidification Boiler Replacement	260,000
Maintenance Garage replace oil separator/sanitation line	120,000
BEB Fan Coil Units	615,000
GMB Penthouse replace main building transformers	150,000
EC Boiler Control & Valve Repl	75,000
Siemens Temp.control Panel Upgrade	130,000
PS - Expansion joint replacement and crack and joint repair	225,000
Replace Bus Loop	350,000
* Campus-Concrete sidewalk replacement	80,000
THFC Pool Filtration Piping & HX Rep	60,000
HFC Hot Water System	375,000
* FEB-Roof Replacement	60,000
ML-Boiler Replacement	600,000
ML-Firing Range AHU Replacement	600,000
* GL-Handicap ramp replacement	100,000
EC-Replace campus cooling tower with stainless steel unit	800,000
LA-Replace Chemistry Hoods	700,000
Total of other projects < \$50,000 each	35,000
Total in Process	6,077,827

* Scheduled; no financial activity as of report date



**WCC Long-Term Investment Portfolio
Portfolio Summary &
Performance Review
For Year Ended June 30, 2018**

Washtenaw Community College
4800 East Huron River Drive
Ann Arbor, MI 48105
(734)973-3300

Investments	Par Value	Market Value	Book Value	% of Portfolio	Term (Years)	Years to Maturity	YTM/C 360 Equiv.
Federal Agency Coupon Securities	7,000,000	6,817,872	6,985,223	26.82%	6.89	4.50	2.110
Treasury Coupon Securities	2,000,000	1,987,319	1,989,960	7.64%	1.03	0.76	2.070
State of Michigan Coupon Securities	4,000,000	3,876,220	4,010,115	15.40%	6.96	5.43	2.114
Municipal Bonds	13,000,000	12,880,710	13,061,218	50.14%	6.06	3.53	2.395
	26,000,000	25,562,121	26,046,516	100.00%	6.03	3.87	2.250
Comparative Data For Fiscal Year Ended June 30, 2017	25,500,000	25,505,625	25,572,347	100.00%	6.01	4.59	2.096

Investment Yield Summary	Fiscal Year 2017 - 2018	Fiscal Year 2016 - 2017
Long-Term Portfolio Return	568,175	493,189
Effective Rate of Return	2.21%	1.96%

Historical Treasury Yield Curve	3 Month	6 Month	1 Year	5 Year	10 Year	20 Year
As of June 30, 2018	1.93%	2.11%	2.33%	2.73%	2.85%	2.91%
As of June 30, 2017	1.03%	1.14%	1.24%	1.89%	2.31%	2.61%
As of June 30, 2016	0.26%	0.36%	0.45%	1.01%	1.49%	1.86%

Investment Allocation Board Policy

Investment Type	Target Range	Target	Current Portfolio Mix
Bonds, bills, or notes of the United States	25-65%	30%	35%
Bonds, bills, or notes of the State of Michigan	10-45%	25%	15%
Bonds of political subdivisions of State of Michigan	15-65%	45%	50%
Cash, cash equivalents, and short-term investments	0-30%	0%	0%

Credit Rating Allocation for Bonds of Political Subdivisions of State of Michigan	Target Range	Target	Current Portfolio Mix
Rated AAA to AA	40-80%	50%	75%
Rated AA-/Aa3 to A	10-50%	30%	25%
Rated A3/A- to Baa3/BBB-	0-30%	20%	0%

Working Capital Reserve Policy - Five percent of annual operating budget

Fiscal year 2018 annual operating budget (as adjusted)	\$	105,133,078
Five percent working capital requirement	\$	5,256,654
Lowest working capital cash position during FY18 - January 3, 2018 (including < 90 day maturity investments)	\$	8,131,377
Excess/(deficit) working capital in accordance with policy	\$	2,874,724

Reporting period 7/01/2017-6/30/2018

FACILITIES DEVELOPMENT REPORT

Capital Projects Update

Campus Security System Upgrades

- Materials purchasing is complete
- Work continuing in buildings including supports, wiring and mounts
- Project status by location
 - Business Education – All work complete. Commissioning in process.
 - Health Fitness Center – Supports, wiring complete. Installation on going.
 - Morris Lawrence – Materials delivered
 - Harriet St Center – Materials delivered

Advanced Transportation Center Addition and Renovation Project

- The project was included in the 2019 state budget
- Project team working to award next phases of design

Deferred Maintenance Project Update

1.	BEB Boiler and Temperature Control Replacement <i>FY18 \$525,000 – Replace existing failing boiler w/ 3 high efficiency boilers</i>	Complete
2.	BEB Fan Terminal Units and piping replacement <i>FY18 \$600,000 – Replace existing FTU w/ new FTU units</i>	Complete
3.	BEB Smoke Evacuation Mechanical System Access Catwalk Replacement <i>FY18 \$7,500 – Add platform to above ceiling space for maintenance access</i>	Complete
4.	CLASB Humidifier Replacement <i>FY17 \$260,000 – Replace 4 existing humidifiers for AHU1, 2, 5 & 7</i>	Commission ongoing
5.	Energy Center Pump Replacement <i>FY17 \$400,000 – Replace 6 existing water cooled pumps w/ air cooled pumps</i>	Outage Complete. Construction ongoing
6.	Storm Sewer Drain Cover Repairs <i>FY18 \$0</i>	Complete
7.	CLASB 2 nd Floor Bridge to SCB Storefront Replacement <i>FY18 \$65,341 – Remove storefront system and install automatic smoke wall</i>	Complete
8.	MLB Storm Water Drainage Pond Elevation Repairs <i>FY18 \$40,000 – Correct water drainage issues associated with pond elevation</i>	Engineering solutions are being re-evaluated
9.	GM Main Transformer Replacement <i>FY18 \$125,000 – Replace existing oversized dry transformer</i>	Awarded
10.	OEB Sanitary Line and Manholes Rebuild <i>FY18 \$70,000 – Repair failing underground sanitary line</i>	Complete
11.	Maintenance Garage Mechanical System Replacement <i>FY18 \$90,000 – Replace failing oil separator and underground piping</i>	Complete

12.	GMB 3rd Floor Carpet Replacement <i>FY17 \$75,000 – Replace existing carpet and install resilient floor in corridors</i>	<i>Construction ongoing</i>
13.	T&I Ceramics Lab Exhaust System Upgrades <i>FY18 \$11,000 – Install new air cleaners to improve air quality</i>	<i>Complete</i>
14.	Campus Primary Electrical Service Line Conditioning <i>FY17 \$60,000 – Study electrical service and recommend changes for reliability</i>	<i>Engineering review complete</i>
15.	MLB Main Boilers Replacement Project <i>FY18 \$550,000 – Replace 2 existing failing boilers w/ 3 high efficiency boilers</i>	<i>For BOT Discussion</i>
16.	MLB Firing Range Air-Handling Units Replacement <i>FY18 \$630,000 – Replace existing AHU w/ new ERU</i>	<i>For BOT Discussion</i>
17.	SCB South Stair Ceramic Tile Replacement <i>FY18 \$40,000 – Replace ceramic tile on stairway leading to 2nd floor</i>	<i>Construction Documents complete. Sequence w/ other SC work.</i>
18.	Campus Wide Temperature Control System Panels Upgrades <i>FY18 \$115,000 – Upgrade the existing control system to current technology</i>	<i>Construction ongoing</i>
19.	Campus Wide Concrete Sidewalk Replacement <i>FY18 \$75,000 – Replace failing concrete and trip hazards across campus</i>	<i>Complete</i>
20.	EC Tunnel Insulation Replacement <i>FY18 \$80,000 – Repair damaged insulation and removable covers on valves</i>	<i>Project cancelled, overbudget</i>
21.	Bus Loop & Parking Lot 6 Replacement <i>FY18 \$950,000 – Replace failing pavement w/new heavy duty concrete section</i>	<i>Complete</i>
22.	HFC Heat Exchanger Replacement <i>FY18 \$55,000 – Replace 5 existing heat exchangers for pools and spas</i>	<i>Complete</i>
23.	Parking Structure Waterproofing & Joint Replacement <i>FY18 \$225,000 – Perform scheduled maintenance and repairs to structure</i>	<i>Complete</i>
24.	SC 2nd Floor HVAC Upgrades <i>FY18 \$180,000 – Replace existing HVAC controllers and dampers.</i>	<i>Construction Documents complete. Sequence w/ other SC work.</i>
25.	Campus Wide Concrete Sidewalk Replacement <i>FY19 \$102,000 - Replace failing concrete and trip hazards across campus.</i>	<i>In progress</i>
26.	FEB Roof Replacement <i>FY19 \$60,000 – Replace existing asphalt shingle roof</i>	<i>Complete</i>
27.	BE Stair Tread Replacement <i>FY19 \$30,000 – Replace stair treads w/ resilient tread</i>	<i>Planning underway</i>
28.	Campus Wide Flooring Replacement <i>FY19 \$100,000 – Complete flooring replacements across campus based upon assessment</i>	<i>Assessment underway</i>
29.	Energy Center Cooling Tower Replacement <i>FY19 \$800,000 – Replace campus cooling tower, associated piping and electrical</i>	<i>Planning underway</i>
30.	Parking Lot 6 Replacement <i>FY19 \$600,000 – Repave with subbase stabilization, asphalt and curb repairs</i>	<i>Design complete. Bid package developed.</i>
31.	FEB Lighting Replacement <i>FY19 \$75,000 – Replace non-LED overhead lighting w/ LED fixtures</i>	<i>Planning underway</i>
32.	Great Lakes Building Handicap Ramp Replacement <i>FY19 \$100,000 – Replace damaged and non-compliant concrete ramp</i>	<i>Design under review</i>
33.	Great Lakes Building Foundation Waterproofing <i>FY19 \$62,000 – Repair waterproofing membrane for foundation wall</i>	<i>Planning underway</i>
34.	HFC Domestic Hot Water System Replacement <i>FY19 \$375,000 – Replace hot water tanks w/ new gas fired hot water tanks</i>	<i>Design complete. Bid package developed.</i>
35.	HFC Family Locker Room Shower Stalls <i>FY19 \$30,000 – Replace shower stall inserts w/ tile</i>	<i>Planning underway</i>
36.	HFC Chiller 10 Year Maintenance Package <i>FY19 \$32,000 – Perform periodic recommended tear down and maintenance</i>	<i>Planning underway</i>

37.	LA Chemistry Hood Repairs <i>FY19 \$150,000 – Complete repairs on existing lab hoods</i>	<i>Planning underway</i>
38.	LA Corridor Tile Floor Replacement 2nd Floor <i>FY19 \$110,000 – Replace quarry tile flooring w/ resilient flooring</i>	<i>Planning underway</i>
39.	LA Water Softener Replacement <i>FY19 \$45,000 – Replace existing softener</i>	<i>Planning underway</i>
40.	LA Roofing Repairs <i>FY19 \$60,000 – Complete repairs to the roof/parapet wall interface</i>	<i>Planning underway</i>
41.	OEB Isolation Valve Replacement <i>FY19 \$20,000 – Relocate valve and strainer to accessible location</i>	<i>Planning underway</i>
42.	OEB Dental Lab Compressor Replacement <i>FY19 \$8,000 – Replace compressor unit</i>	<i>Planning underway</i>
43.	OEB AutoClave Electrical Panel Relocation <i>FY19 \$12,000 – Reroute electrical feed directly from building substation</i>	<i>Planning underway</i>
44.	OEB AutoLab Exhaust Fan Replacement <i>FY19 \$25,000 – Replace failing exhaust fan</i>	<i>Planning underway</i>
45.	OEB Tunnel Exhaust Fan Replacement <i>FY19 \$20,000 – Replace failing exhaust fan</i>	<i>Planning underway</i>
46.	Campus Wide Fall Protection Upgrades <i>FY19 \$30,000 – Install new OSHA compliant upgrades for roof fall protection</i>	<i>Planning underway</i>
47.	HFC Pool Chemical Systems Upgrades <i>FY19 \$97,000 – Replace failing components and install redundant systems</i>	<i>Planning underway</i>

Campus Repair & Maintenance Projects Update

1.	SEMCOG Non-Motorized Pathway <i>FY18 \$80,000 – WCC cost to support new grant funded pathway along HRD</i>	<i>MDOT/WCRC bid Nov. 2018</i>
2.	BEB HRM Emergency Exit <i>FY18 \$32,000 – Construct alternative exit for the HRM suite</i>	<i>Complete</i>
3.	Nursing Simulation Lab & Skills Lab <i>FY18 \$450,000 – Construct new classroom, 6 bed skills lab, 2 simulation labs & support spaces</i>	<i>Complete. Project Closeout.</i>
4.	ML Lactation Room <i>Budget = \$9,000 – Renovate existing space to create new lactation room</i>	<i>Complete</i>
5.	SC 1st Floor Renovations <i>FY18 \$250,000 – Renovate existing spaces to create new spaces for Student Activities, B&N Book Storage, Quiet Study area, Reflection room & Career Services</i>	<i>Phase 1 Complete. Phase 2 construction ongoing.</i>
6.	ML 161 Green Room conversion to Music Appreciation Classroom <i>FY18 \$25,000 – Renovate existing space for new purpose</i>	<i>Complete</i>
7.	Digital Video Lab Storage Expansion <i>FY18 \$18,000 – Renovations to support program</i>	<i>Complete</i>
8.	Campus Services Receiving Area and Breakroom <i>FY18 \$20,000 – Renovations to support area function</i>	<i>Complete</i>
9.	SC304 Classroom conversion to office suite. <i>FY18 \$75,000 – Convert existing classroom to new office space</i>	<i>Complete</i>
10.	SRB Dock Shelter Replacement & Upgrade <i>FY18 \$10,000 – Replace dock shelters for truck deliveries</i>	<i>Complete</i>
11.	TI222 Classroom conversion to office suite. <i>FY18 \$35,000 – Convert small classroom to 3 WTMC faculty offices</i>	<i>Complete</i>
12.	Welding Lab Lighting Upgrade <i>FY18 \$40,000 – Replace 60 welding booth lights w/ new LED fixtures</i>	<i>Complete</i>

13.	SC203 Rearrangement <i>FY18 \$40,000 – Rearrange furniture and layout to accommodate space function</i>	<i>Complete</i>
14.	Exterior Messaging Signage <i>FY18 \$75,000 – Install messaging sign near the ML building along HRD</i>	<i>Project development underway</i>
15.	Campus Wide Joint Sealants <i>FY18 \$40,000 – Install joint sealants across campus</i>	<i>Complete</i>
16.	Huron River Watershed Council Grant Upgrades <i>FY18 \$0</i>	<i>Grant Cancelled</i>
17.	WTMC Furniture & Space Upgrade <i>FY18 \$0 (WTMC Funded) – Renovate WTMC spaces and upgrade furniture</i>	<i>Work underway</i>
18.	TI126 Sink Relocation & Installation <i>FY18 \$6,000 – Add 3 compartment sink to culinary lab</i>	<i>Complete</i>
19.	LA275 Renovations <i>FY19 \$135,000 – Renovate classroom including furniture</i>	<i>Planning underway</i>
20.	GM118 Renovations <i>FY19 \$55,000 – Renovate classroom including furniture</i>	<i>Planning underway</i>
21.	OE163 Replace epoxy flooring. <i>FY19 \$20,000 – Replace existing floor surface in main auto lab</i>	<i>Planning underway</i>
22.	Power Upgrades OE143 <i>FY19 \$30,000 – Install new 200A 480V service</i>	<i>Bid package developed</i>
23.	Replace Welding Booth Exhaust Arms <i>FY19 \$40,000 – Replace 40 existing exhaust arms in the welding booths</i>	<i>Bid package developed</i>
24.	Replace Welding Lab Overhead Lighting <i>FY19 \$25,000 – Improved overhead lighting with new LED fixtures</i>	<i>Planning underway</i>
25.	OEB Update Staff Restrooms <i>FY19 \$30,000 – Update existing staff restrooms</i>	<i>Planning underway</i>
26.	Install motorized loading dock plate. <i>FY19 \$20,000 – Install motorized loading dock for SC dock space</i>	<i>Planning underway</i>
27.	TI126 Upgrade Power Requirements <i>FY19 \$11,000 – Install new circuits to power new electrical drops over tables</i>	<i>Bid package developed</i>

Construction Contracts issued in the past 60 days exceeding \$20,000

1. Duke Roofing Company, FEB Roof Replacement, \$50,300
2. McCarthy Construction Company, Inc., Campus Wide Concrete Sidewalk Replacement, \$93,760

Board of Trustees
Washtenaw Community College

TAB E

DISCUSSION

4800 E. Huron River Drive
Ann Arbor, Michigan 48105

Subject

Date

Receipt of the FY 18 Audit Report

September 19, 2018

RECOMMENDATION

That the Board receive the FY 18 Audit Report as submitted.

A ROLL CALL VOTE WILL BE TAKEN

Prepared by: William Johnson

Recommended by: Rose B. Bellanca Ed.D.

Title: CFO and Vice President of Finance

Rose B. Bellanca, President

Board of Trustees
Washtenaw Community College

DISCUSSION

4800 E. Huron River Drive
Ann Arbor, Michigan 48105

Subject

Date

2020 – 2024 WCC Capital Outlay Plan

September 25, 2018

RECOMMENDATION

That the Board of Trustees approve the Five-Year Capital Outlay Plan for fiscal years
2020- 2024 as submitted.

A ROLL CALL VOTE WILL BE TAKEN.

Prepared by: Mark Allen

Recommended by: Rose B. Bellanca Ed. D.

Title: Vice President, Facilities

Rose B. Bellanca, President

Development and Operations

4800 E. Huron River Drive
Ann Arbor, Michigan 48105-4800

Subject
Morris Lawrence Boiler Replacement Contract

Date
September 25, 2018

Background

This project accomplishes the replacement of existing outdated boilers serving the entire Morris Lawrence Building. This work is a Deferred Maintenance project previously identified to the board and is budgeted for execution from that fund.

The building currently has two existing high temperature hot water boilers that are original to the 28-year old building. The building itself is a key community support asset and is one of the most busy, visible venues on the campus for customers both internal and external to the College. The boilers are highly inefficient by modern standards and have surpassed their service life expectancy of 20-25 years under normal conditions and with proper maintenance. Despite heavy investment in repair parts to the flame and water management systems, the boilers are highly unreliable and require frequent daily intervention by the facilities staff to address flame failures and maintain temperatures in the facility. This level of attention diverts the staff from performing maintenance in other facilities. Under this project, three new highly efficient boilers will replace the existing two units. The project work also includes primary hot water heating pumps, installation of efficient pump drivers, system valves and controls upgrades. The new boilers and associated other work will provide high reliability, better temperature control, increased energy efficiency, and heating redundancy for the building.

On August 15, 2018, construction bids were received for this project and another separate project in the same area in an effort to capitalize on economies of scale. Monroe Plumbing & Heating Co., of Monroe, MI was low bidder for this project with a verified bid of \$455,886.00.

RECOMMENDATION

It is the recommendation that the Board of Trustees approve a construction contract for Monroe Plumbing & Heating Co., of Monroe, MI in the amount of \$455,886.00.

A ROLL CALL VOTE WILL BE TAKEN

Prepared by: Mark Allen
Title: Vice President, Facilities
Development and Operations

Recommended by: Rose B. Bellanca, Ed. D.
Rose B. Bellanca, President

4800 E. Huron River Drive
Ann Arbor, Michigan 48105-4800

Subject
Morris Lawrence Air Handling Unit Replacement Contract

Date
September 25, 2018

Background

This project accomplishes the replacement of an existing outdated air handling unit serving the firing range in the Morris Lawrence Building. This work is a Deferred Maintenance project previously identified to the board and is budgeted for execution from that fund.

The existing air handling unit servicing the firing range area is original to the 28-year old building and has surpassed its expected service life of 25 years. The air handler's primary purpose is to eliminate toxic contaminants from the firing range environment during training sessions. The range is a heavily used facility supporting law enforcement classes at the College and sees a high demand from outside agencies as well. Any system failures have a direct impact to the tightly arranged training schedules. Beyond problems associated with reliability, the air handling unit was undersized for the requirement from original installation and utilizes a filtered, partial recirculating design that potentially reintroduces contaminants back into the training space if filters fail prematurely or filter preventive maintenance is not performed as scheduled. The humidification portion of the air handler is inoperative and no longer repairable. The unit will be replaced by a new air handling unit with an energy recovery unit (ERU), an exhaust fan, humidifier, and associated components. The project scope also includes architectural work to create an access opening use to install the equipment. This new unit will provide better temperature control, increase environmental safety, and improve energy efficiency in this specialized space.

On August 15, 2018, construction bids were received for this project and another separate project in the same area in an effort to capitalize on economies of scale. Monroe Plumbing & Heating Co., of Monroe, MI was low bidder for the scope of work at a cost of \$548,914.00.

RECOMMENDATION

It is the recommendation that the Board of Trustees approve a construction contract for Monroe Plumbing & Heating Co., of Monroe, MI in the amount of \$548,914.00.

A ROLL CALL VOTE WILL BE TAKEN

Prepared by: Mark Allen
Title: Vice President, Facilities
Development and Operations

Recommended by: Rose B. Bellanca, G.D.
Rose B. Bellanca, President

Board of Trustees
Washtenaw Community College

TAB I

ACTION

4800 E. Huron River Drive
Ann Arbor, Michigan 48105

Subject

Date

Resolution Regarding Section 230 of PA 265 of 2018

September 25, 2018

RECOMMENDATION

That the Washtenaw Community College Board of Trustees certifies that the College does meet the best practice standards required for state appropriations under Michigan Public Act 265 of 2018.

A ROLL CALL VOTE WILL BE TAKEN.

Prepared by: Dr. Julie Morrison
Title: Executive Director, Institutional
Effectiveness, Planning and Accreditation

Recommended by: Rose B. Bellanca Ed. D.
Rose B. Bellanca, President

Board of Trustees
Washtenaw Community College

TAB J

ACTION

4800 E. Huron River Drive
Ann Arbor, Michigan 48105-4800

Subject

Date

Revision to 2018 Schedule of Board Meetings

September 25, 2018

RECOMMENDATION

That the Board of Trustees revise the 2018 Schedule of Board Meetings and hold the October Monthly Meeting on October 30, 2018 at 6:00pm in Morris Lawrence Building, Room 150 located at 4800 East Huron River Drive, Ann Arbor, MI 48105.

A ROLL CALL VOTE WILL BE TAKEN.

Prepared by: Larry Barkoff

Recommended by: Rose B. Bellanca, P.S.

Title: General Counsel

Rose B. Bellanca, President

Board of Trustees
Washtenaw Community College

TAB K

ACTION

4800 E. Huron River Drive
Ann Arbor, Michigan 48105-4800

Subject
Appointment to the Washtenaw Technical Middle College
(WTMC) Board of Directors

Date
September 25, 2018

RECOMMENDATION

That the WCC Board of Trustees approve the appointment of Donald J. Peurach as a Washtenaw Technical Middle College Board of Director with a term ending April 2021. Background information on Dr. Peurach follows on the next page.

Prepared by: Linda Blakey

Recommended by: _____

Linda Blakey

Title: Vice President Student and

Linda Blakey, Vice President

Academic Services

Donald J. Peurach

Donald J. Peurach serves as a Senior Fellow of the Carnegie Foundation for the Advancement of Teaching, a Faculty Associate in the Center for Positive Organizations in the Ross School of Business and a Senior Research Associate in the Consortium for Policy Research in Education at the University of Michigan.

Peurach's research, teaching, and outreach focus on the production, use, and management of knowledge in practice, among social innovators and those they seek to serve. As such, his work sits squarely at the intersection of educational policy, leadership, and innovation.

In 2017, Peurach received an Outstanding Reviewer Award from Educational Researcher. In 2016, Peurach received an Outstanding Reviewer of the Year Award from Educational Administration Quarterly. In 2013, Peurach received the School of Education's Evan G. and Helen G. Pattishall Junior Faculty Research Award. In 2011, he received the Paula Silver Case Award from the University Council of Educational Administration for the most outstanding case published in the 2010 volume of the Journal of Cases in Educational Leadership.

Prior to joining the School of Education as a faculty member in 2011, Peurach served as an assistant professor at Michigan State University and at Eastern Michigan University. He also served as a researcher on U-M's Study of Instructional Improvement. Before pursuing an academic career, Peurach was a high school mathematics teacher and, before that, a systems analyst in manufacturing, health care, and higher education.

Peurach holds a BA in computer science from Wayne State University, an MPP from the Ford School of Public Policy at U-M, and a PhD in Educational Studies from the School of Education at U-M.